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Dear Colleagues,

On behalf of the Department of Philosophy and Anthropology, I am writing to express our strong interest in joining your consortium for the upcoming Horizon Europe calls under Cluster 2, in particular:

- **HORIZON-CL2-2026-01-DEMOCRACY-03:** Government in transition – how governments change the way they work and prepare the civil service for the future
- **HORIZON-CL2-2026-01-HERITAGE-01:** “Artistic intelligence” – harnessing the power of the arts to address complex challenges, enhance soft skills and boost innovation and competitiveness
- **HORIZON-CL2-2026-01-HERITAGE-06:** Safeguarding linguistic diversity in Europe
- **HORIZON-CL2-2026-01-TRANSFO-08:** Strengthened implementation of the EU Pact on Migration and Asylum and a focus on inclusion, integration, and health

As an academic department actively engaged in research and policy-relevant work within a transition economy, we offer a strong analytical and methodological foundation for addressing complex societal challenges related to governance transformation, cultural heritage, migration, and social cohesion. Our department comprises a high-level research body, including **three Habilitated Doctors and seven PhDs**, with expertise in **social philosophy, political ethics, philosophy of culture and creation, cultural anthropology, philosophy of language, and social research methodology**.

We believe our expertise can contribute meaningfully to several thematic priorities across these calls, particularly through:

- **Public administration reform, governance ethics, and institutional change**, including experience in developing occupational standards and professional qualification frameworks in cooperation with national ministries and in alignment with EU requirements.
- **Ethical and human-centred approaches to digital and structural transitions**, ensuring transparency, accountability, and democratic integrity in public sector reform processes.
- **Interdisciplinary frameworks for “artistic intelligence”**, combining philosophical aesthetics with applied socio-cultural research to explore how artistic practices foster innovation, emotional intelligence, resilience, and soft skills development.
- **Research on linguistic diversity and cultural identity**, supported by strong fieldwork experience in multi-ethnic environments and minority communities, including Roma populations, and a proven capacity to address language-related inclusion challenges.



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- **Migration, inclusion, and public health integration**, supported by our applied experience in behavioural research, satisfaction assessments of health services, and socio-anthropological analysis of vulnerable groups and integration barriers.
- **Evidence-based policy development and human rights monitoring**, demonstrated through our contributions to national reports and thematic analyses for **UNDP, UNICEF, UNFPA**, and the **Office of the People's Advocate**, ensuring that research outputs can be translated into actionable policy recommendations.

Our department has substantial experience in international cooperation, including participation in **Horizon 2020 (MSCA-RISE)** and other EU-funded initiatives, such as **KEAC-BSR (Knowledge Exchange and Academic Cultures in the Black Sea Region)**, as well as collaborations with the **Pestalozzi Foundation** and UNICEF on intercultural education. These engagements confirm our ability to operate within the administrative, methodological, and dissemination standards required by Horizon Europe consortia.

We are prepared to take an active role in work packages related to **socio-political and cultural analysis, stakeholder mapping, qualitative field research, ethics and governance frameworks, and the development of training and pedagogical models**, particularly for civil servants and professionals working in complex societal contexts.

We remain available for further discussion on how our expertise can best support your proposal and strengthen the consortium's overall impact.

I look forward to the possibility of collaborating with you on this innovative initiative.

Best regards,

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